

AGENDA
COUNCIL COMMITTEE MEETING
MUNICIPAL DISTRICT OF PINCHER CREEK
February 25, 2025
11:00 am
Council Chambers

- 1) Approval of Agenda
- 2) Delegations
 - a) 11:00 am to 11:20 am - STARS
 - b) 11:20 am to 11:40 am - Northback
- 3) Closed Session
 - a) Public Works Call Log – FOIP Sec. 24.1
- 4) Review of Ranchland ICF
- 5) Round Table
- 6) Adjournment

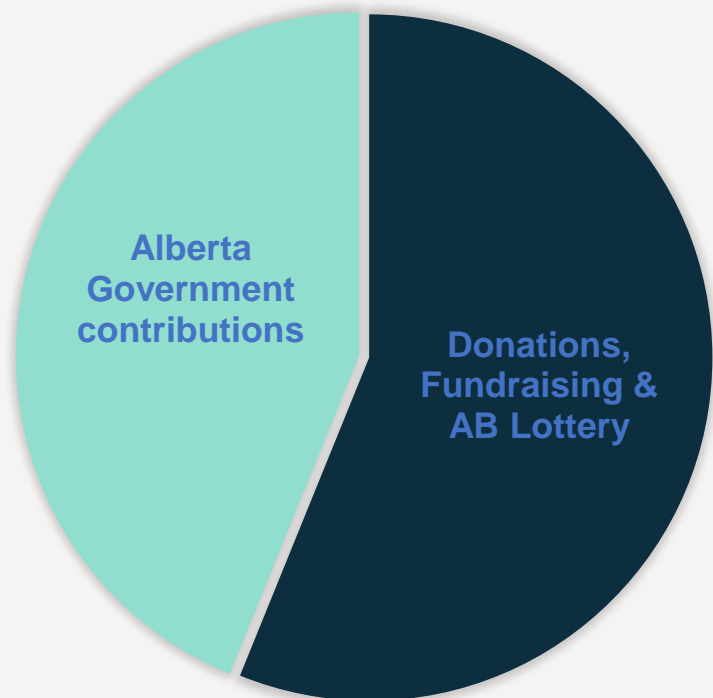


CRITICAL CARE, ANYWHERE

The best hope, in a worst-case scenario.

 **STARS**[®]

STARS ALBERTA, FY24-25



Direct Operating Costs
\$34.2 million
(\$11.4M per base)

Government Contribution
\$15 million



Donations, Fundraising & Lotteries are needed to cover **56%** of direct operational costs in Alberta
ab.starslottery.ca - Net funds pay for one base in Alberta

2023/24

YEAR IN REVIEW



STARS EMERGENCY LINK CENTRE

37,365

EMERGENCY REQUESTS HANDLED

102

AVERAGE EMERGENCY REQUESTS A DAY

60K+

MISSIONS TO DATE SINCE 1985



MISSIONS

3,927

YEARLY MISSIONS



1,720 **1,025** **1,182***

AB SK MB

MISSIONS BY PROVINCE

11

AVERAGE DAILY MISSIONS



FUNDING

\$11.4M

APPROXIMATE ANNUAL COST PER BASE



- NET FUNDRAISING
- GOVERNMENT CONTRIBUTIONS*
- INDUSTRY SERVICES
- OTHER

*costs recovered in year

STARS FUNDING SOURCES

37,345

ANNUAL DONORS



INCIDENT TYPES

STARS RESPONDS TO A VARIETY OF CRITICAL CARE CALLS

- CARDIAC **18.05%**
- ENVIRONMENTAL **0.30%**
- NEUROLOGICAL **12.48%**
- OBSTETRICAL **1.42%**
- PULMONARY **12.64%**
- VEHICLE INCIDENT **18.38%**
- OTHER MEDICAL **19.20%**
- OTHER TRAUMA **17.38%**

* Includes fixed-wing missions

ESSENTIAL SERVICES FOR ALL, RURAL

New! 10 rural municipalities
New! 16 urban municipalities

- Requests pending
- 94% Alberta municipalities in partnership
- 75% Regional Leaders

Partnership ensures robust health & safety network

(9) MUNICIPAL LEADERS

- Fixed Rate / Standing Motion
- Included in protective services budget

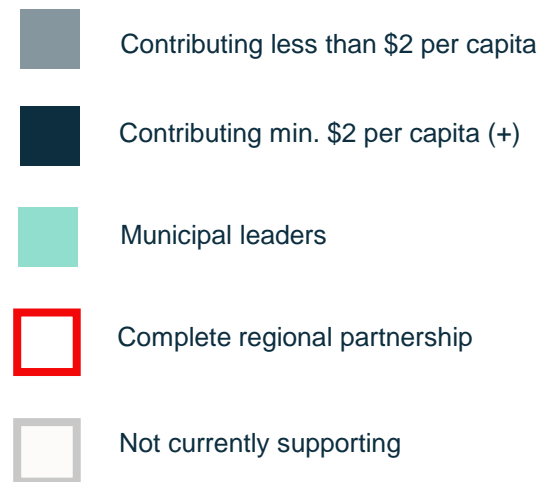
2023 Welcome Sturgeon County
2024 Welcome Birch Hills County

REGIONAL LEADERS

Building partnerships within.
Fixed rate / Standing Motion
Minimum \$2 per capita

PEACE RIVER REGIONAL DISTRICT, BC

Hudson's Hope, BC
City of Fort St. John, BC
Taylor, BC
City of Dawson Creek, BC
Pouce Coupe, BC
Chetwynd, BC
Tumbler Ridge, BC



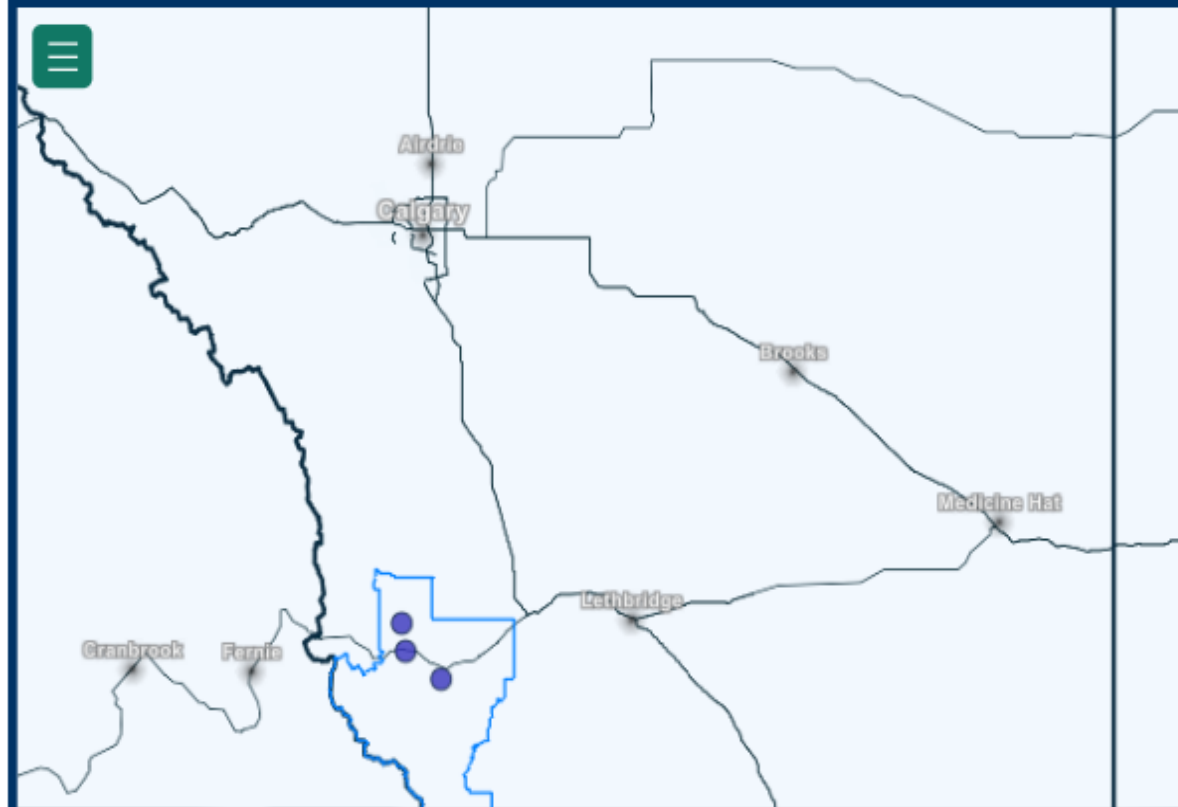
M.D. OF PINCHER CREEK STARS 15-YEAR MISSION REPORT	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	TOTAL
BEAVER MINES				1	1	2				1		2			1	8
NEAR BLAIRMORE*											1					1
NEAR BURMIS	1	2	2	1	3	1	2				3	1	1			17
NEAR COWLEY	1			1		1				1	2	1		3	3	13
NEAR FORT MACLEOD*														1		1
NEAR HILL SPRING*										1					1	2
PINCHER CREEK HOSPITAL IFT	9	14	10	6	9	12	7	15	7	7	9	13	6	7	13	144
NEAR PINCHER CREEK	1	3	3	4	3	2		1	1	2	3		1	2	3	29
NEAR WATERTON PARK SAR*									1	1		4	2		2	10
TOTAL	12	19	15	13	16	18	9	16	9	13	18	21	10	13	23	225

* Scene calls and search & rescue (SAR) coded to nearest community - Actual mission location used to identify each occurrence within M.D. of Pincher Creek boundaries



Within MD of Pincher Creek Boundaries - Patients Flown by STARS (2010-Present)

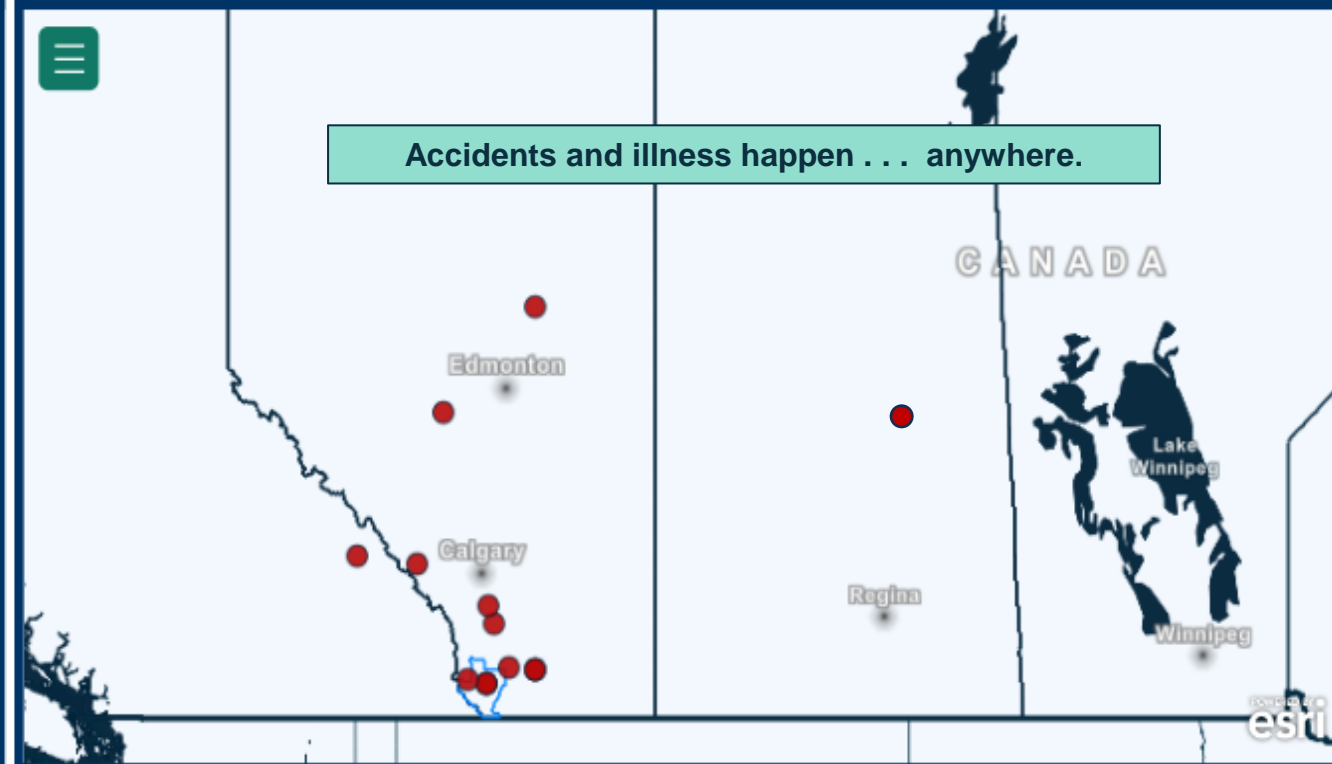
MD of Pincher Creek Residents Flown by STARS



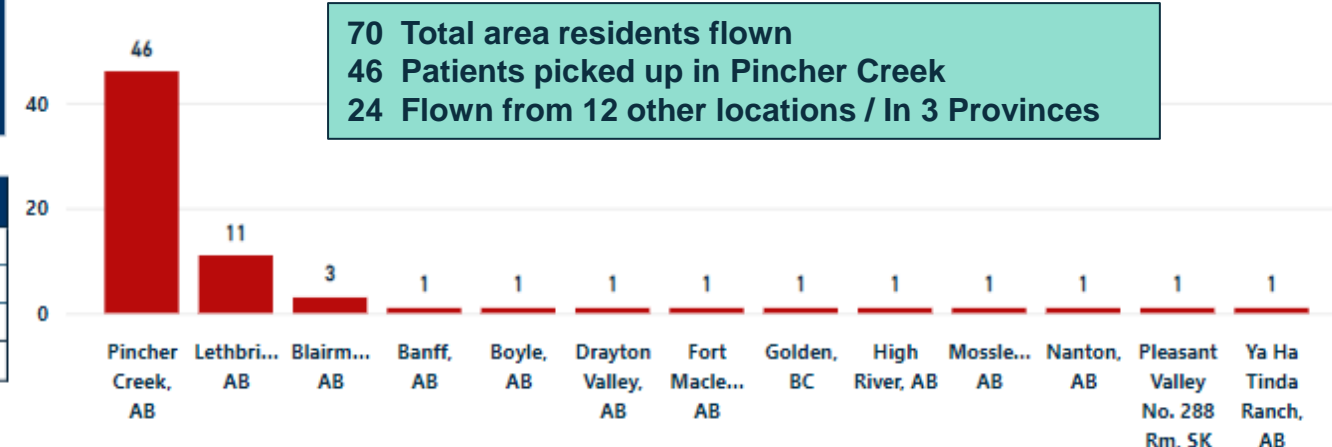
*Includes rural residents with resident community postal codes.



Locations where MD of Pincher Creek Residents Travelled and Needed STARS



Count by Pickup Location



70 Total area residents flown
 46 Patients picked up in Pincher Creek
 24 Flown from 12 other locations / In 3 Provinces

Resident Community	5 Yrs Ago	4 Yrs Ago	3 Yrs Ago	2 Yrs Ago	Last Year	5 Year Total	Total Since 2010
Pincher Creek	5	4	4	4	4	21	54
Cowley	1	1	0	0	1	3	8
Lundbreck	1	1	0	0	1	3	8
Total	7	6	4	4	6	27	70

STARS IS BORDERLESS

6 BASES ACROSS WESTERN CANADA

- Average 11 MISSIONS PER DAY
- MORE THAN 60,000 (+) MISSIONS FLOWN
- AIR MEDICAL CREW (AMC) CROSS-TRAINED
- ALL CREW AND ASSETS CROSS BORDERS

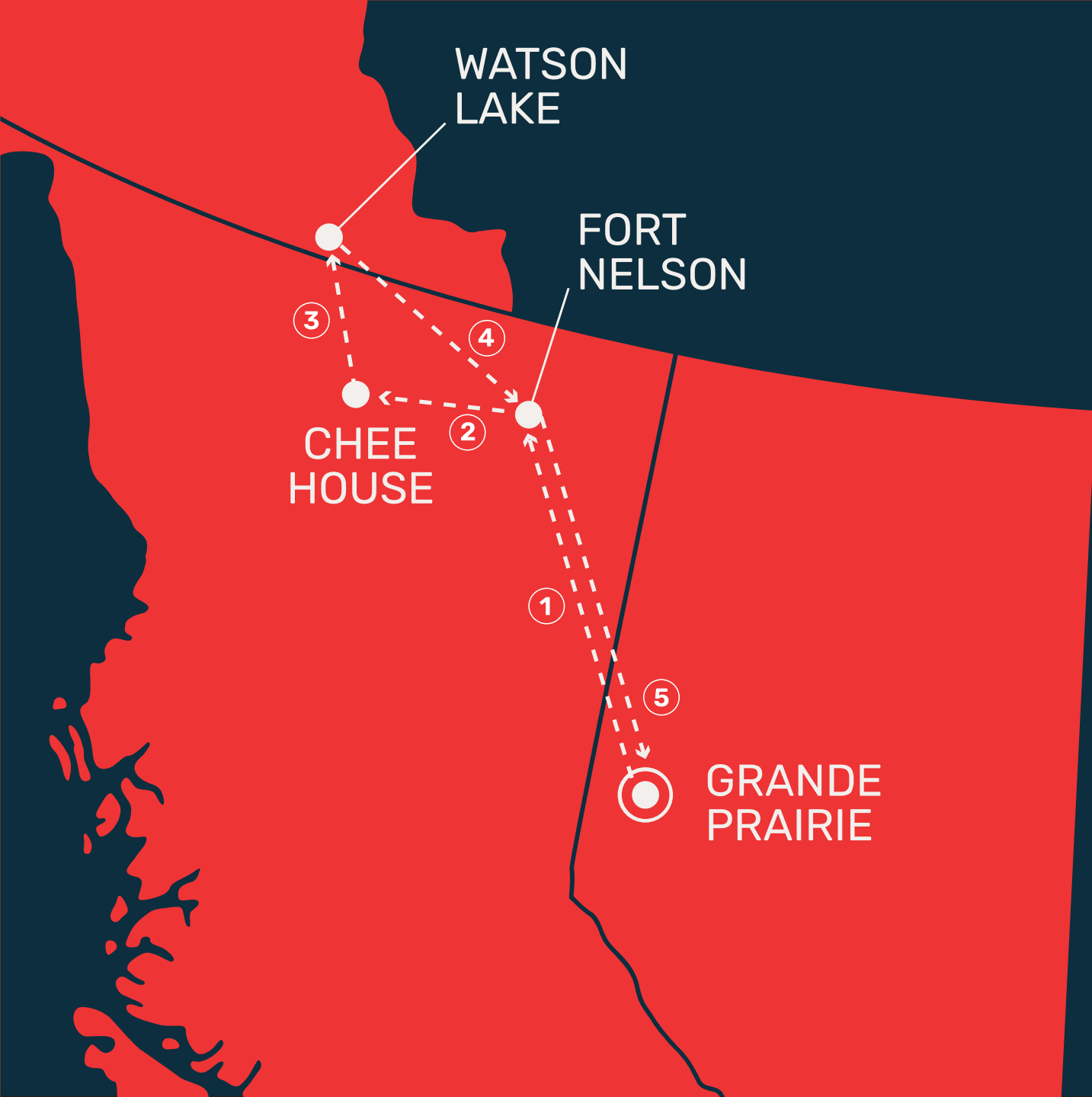
Mission Count	STARS Base	Mission Type	Description	Disposition
1	Calgary	IFT	Medical	PT TRANSPORTED - STARS
2	Calgary	Scene	Near Drowning / Trauma	PT TRANSPORTED - STARS
3	Calgary	IFT	NICU	PT TRANSPORTED BY GROUND WITH SPECIALTY TEAM
4	Calgary	IFT	COPD / Respiratory	PT TRANSPORTED - STARS
5	Edmonton	Scene	Cardiac	PT TRANSPORTED - STARS
6	Edmonton	Scene	Rollover	NMR MISSION CANCELLED - NO TRANSPORT
7	Edmonton	Scene	Workshop Explosion	MISSION CANCELLED - ALTERNATE TRANSPORT
8	Edmonton	Scene	GSW	PT TRANSPORTED - STARS
9	Grande Prairie	Scene	Stroke	PT TRANSPORTED - STARS
10	Grande Prairie	IFT	MVC	PT TRANSPORTED BY GROUND WITH STARS AMC
11	Grande Prairie	IFT	Motorcycle vs Deer	PT TRANSPORTED - STARS
12	Regina	IFT	Decreased LOC	PT TRANSPORTED - STARS
13	Regina	IFT	Pneumonia	PT TRANSPORTED - STARS
14	Saskatoon	Scene	Motocross Accident	PT TRANSPORTED - STARS
15	Saskatoon	IFT	Sepsis	PT TRANSPORTED - STARS
16	Winnipeg	Scene	MVC Polytrauma	PT TRANSPORTED - STARS
17	Winnipeg	IFT	Perforated Bowel	PT TRANSPORTED - STARS
18	Winnipeg	Scene	Seizures	PT TRANSPORTED - STARS



New Medication For Hemorrhage Control

STARS has bolstered its medical toolkit with an innovative new blood product to help form blood clots and assist with hemorrhage control.

- Increased to 4 units of blood onboard
- Utilized in severe trauma cases
- Patients requiring more than two units of blood
- Fibrinogen helps blood clots to form



OUR LONGEST MISSION

While hunting in the rugged mountains of northern B.C., Doug MacTavish suffered a major heart attack. Providing critical care to this patient in need resulted in our longest mission to date.

2,408 LITRES OF FUEL

1,763 KILOMETRES

8.2 HOURS OF FLIGHT

5.3 HOURS WITH PATIENT

1 LIFE SAVED

M.D. OF PINCHER CREEK

CURRENT SUPPORT

(Previously based on \$2 per capita)

**\$6,000 FIXED RATE
EXPIRES 2025**

- * 2023 Population = 3240
- * Less than \$2 per capita

OUR REQUEST

**\$7000 FIXED RATE
STANDING MOTION**

- * REGIONAL LEADER

BENEFITS

- STARS provide physical response and virtual consultations
- Together, we enhance rural healthcare
- Residents have access to STARS 24/7 across Western Canada
- 40 Years! Registered not-for-profit org. No cost to the patient.

A LIFE IS SAVED EVERY DAY. YOUR PARTNERSHIP MAKES IT POSSIBLE.





Moving Forward

Building Opportunities for Our Future

**Municipal District of Pincher Creek No. 9
and the Municipal District of Ranchland No. 66**

INTERMUNICIPAL COLLABORATION FRAMEWORK AGREEMENT





FORWARD

Municipal District of Pincher Creek No.9 and the Municipal District of Ranchland No. 66 share a common history. Both have distinct and similar municipal characteristics, and both are rural municipalities based upon building and maintaining core services including roads, bridges and airports which are designed to service an agricultural and resource-based economy. Together these same individual characteristics link them into a healthy and viable regional municipality.

Most people understand increasing the level of collaboration as an ability to provide more efficient and better service levels to municipal ratepayers in the region. However, while some services can possibly be provided solely in a single municipality the increased opportunity in working together is also recognized in increased economies of scale, sustainability of some services, quality of services and efficiency in delivery. In other words, dovetailing the individual characteristics of the municipalities creates expanded resources and advances quality of life opportunities to the people in the region. The image of “two municipalities – one purpose” describes the philosophy of the two Councils.

The two municipalities are committed to identify current and future issues where joint benefits may be realized through more formalized and rigorous processes and cooperation. Examples are evident in servicing areas such as planning, economic development and creating a complete region that is attractive for people to live, work and play.

As the Provincial Government seeks to encourage regional thinking, the Municipal District of Ranchland and Municipal District of Pincher Creek are well placed to lead pro-actively through the creation of this Intermunicipal Collaboration Framework Agreement.



***The Municipal District
of Ranchland
and the
Municipal District
of Pincher Creek
share a common history
and foundation
based upon the
agriculture and the
oil and gas industry***



Goals of the Intermunicipal Collaboration Framework Agreement

The Intermunicipal Collaboration Framework has four main purposes:

- 1 . To meet the requirements of provincial legislation.
- 2 . To promote the principles of collaboration between neighboring municipalities with a common border.
- 3 . To ensure municipalities consult and communicate on intermunicipal matters.
- 4 . To clearly lay out a process that the partners to this agreement can review service levels and decide if the service would benefit from being regionally operated & funded.

...and also to consider appropriate fair funding mechanisms and deal with differences which may occur from time to time.

The ICF Agreement between the Municipal District of Pincher Creek and the Municipal District of Ranchland will:

Recognize and share the vision and priorities of the two municipalities toward providing effective and efficient service levels to their ratepayers: Where feasible and practical – each municipality will work together to assess how commonly utilized services will be provided and funded for the benefit of ratepayers.

Strengthening the region while maintaining local autonomy: Each Council maintains the right to make individual decisions for their ratepayers, but each agree that they will always consider the bigger regional municipality in the decision-making process.

Promote networks and linkages: Developing positive joint approaches where practical to create efficiencies by sharing opportunities, connections, goals, knowledge and experience to promote the greater good between both municipalities.

Embrace differences in respective municipalities: The distinct characteristics of the individual municipalities is advantageous in providing choice and diversity.

Cooperation not Competition: Although each municipality is responsible to its citizens there is recognition that the citizens and businesses of the region share similar needs and interests and as such each Council will emphasize cooperation and therefore not direct competition with respect to setting municipal policy.

Foster an environment of openness and trust: Cooperation and collaboration requires communication that in turn encourages understanding and better results in reaching common goals.

Commitment to Consultation and Cooperation – Consultation Protocol:

The fundamental basis of this agreement is communication and consultation and as such the two municipalities agree to consult on projects which have a regional impact. By recognizing the requirement to consult, each municipality will include the other in their project circulations and both agree to meet and work through matters as they arise. Where notification has been provided that a meeting is required it shall be first handled by the respective CAOs or their designate and if that does not resolve the concerns at hand it shall be dealt with by a committee from each council recognizing time may be of essence. The purpose of this consultation protocol is to ensure that the municipalities leverage opportunities and develop common solutions to any challenges that affect the region.

It is understood that this agreement will encourage communication at all levels of the organization to ensure opportunities are recognized, information is passed through the respective organization and decision makers are informed not just about their own municipality but about

regional issues and concerns. Cooperation, collaboration and commitment to consult are not meant to constrain or restrict the authority or the ability of individual Councils or to homogenize the unique culture and identity of each municipality. It is likely that there will be instances of differences in values, goals, beliefs, perspectives and decisions which are not common to both communities. In these instances, where differences remain, the commitment to communicate will enable the communities to develop proactive and positive solutions to issues that may arise.

Roles in Managing the Intermunicipal Collaboration Framework Agreement:

The Role of both Councils:

Each Council retains the ability and responsibility to make decisions on behalf of their residents. As the public is at the center of any governance initiative their voice needs to be taken into account to ensure the impacts of services and actions taken in the region have the desired results and support the sustainability of the region. By signing onto the agreement each Council affirms the commitment to increased cooperation at both the council and administration levels.

This agreement signals a shift towards maximizing regional benefit through collaborative decision making. Each Council member will demonstrate leadership to act strategically as they formulate plans for each of their organizations which will bring value to the citizens of both communities

The Role of the CAOs and Administration:

The CAOs have been identified as the principals responsible for maintaining the agreement, its delivery and dealing with intermunicipal issues that surface from time to time during the term of this agreement. Administration brings continuity to the relationship between the municipalities and they each have the ability to initiate communication on an as needed basis to ensure that each municipality adheres to the principles of the agreement. The CAOs will foster increased communication and will act as conduits for facilitating the sharing of information, identifying opportunities and prioritizing municipal actions for the consideration of each Council. Disputes or disagreements between CAOs will be dealt with by a dispute resolution committee set up with members from each council.

The Role of Staff:

Staff at all levels will be responsible to ensure the principles of the agreement are carried out operationally. This means that staff will work cooperatively with their municipal counterparts to address issues that arise within the scope of their authority and mandate. Staff will also bring to the attention of their respective CAO any issues that arise which require their attention with respect to meeting the commitment and intent of this agreement. Disputes among staff or municipal contractors between the municipalities will be dealt with by the CAOs.

The Framework Protocols

Development of an Intermunicipal Communication Protocol

Understanding that the success of this agreement is based upon respectful dialogue that both municipalities must be committed to ensuring the provision of information is handled in a transparent and honest manner. To foster the longevity and durability of this agreement both municipalities should jointly develop and abide by the principles of a communication protocol which should include the following principles:

1. The protocol should recognize that cooperative communication is the key to a successful relationship. At all times and through all levels of each organization the following principles should apply:
 - a. Seek to understand
 - b. Avoid personal attacks either privately or publicly
 - c. Asking for clarification on policies adopted by the other municipality to ensure understanding
 - d. Address issues as being of a joint nature meant to be resolved together
 - e. Seek to maximize the benefits for both parties

2. The Protocol should seek to ingrain collaboration and cooperation in each municipal organization
 - a. Both organizations agree to ensure proper training takes place on intermunicipal collaboration following a municipal election
 - b. Both organizations agree to provide additional training as required following any change in elected officials or senior administration

3. The protocol should ensure that each municipality provides to the other information pertaining to:
 - a. Major capital projects which may impact the other municipality
 - b. Lobby efforts to higher levels of government with respect an issue which may impact regional services
 - c. Adopted strategic plans
 - d. Funding, aid or support to other organizations within the other municipality when requested
 - e. Ceremonies, celebrations, events of regional impact
 - f. Promotion of collaborative successes

Conflict Resolution

The municipalities recognized that the development of this agreement is the start – not the end – of the process. Recognizing that not all issues may be agreed upon the municipalities recognize the need to establish a conflict resolution process based upon the following principles:

1. At the earliest opportunity and at the point closest to where the problems initiated the Chief Administrative Officers and Chief Elected Officer will seek to address matters of conflict.
2. All matters of conflict should be sought to be resolved swiftly, inexpensively and in an uncomplicated way.
3. All matters of conflict should be resolved using a clear procedural pathway.
4. Maintain at all times, the essence of collaboration on the majority of issues even though conflict may exist on some issues.

Process

If a municipality believes an obligation under the agreement has been breached the matter should be immediately brought to the attention of their CAO. The CAO will investigate and if it appears as if a 'breach' of the agreement has occurred the matter will be immediately brought to the attention of the other municipality's CAO. Once that has occurred an effort to resolve the matter through informal problem-solving discussions is to be initiated.

If differences occur outside of an outright 'breach' of an agreement, which may include divergent expectations in the delivery of a joint service, variance on how the committee wishes to proceed on an issue or any circumstance which may impact or disrupt service delivery or relationships, an informal discussion between CAOs will be conducted.

If this does not resolve the issue an Intermunicipal Dispute Committee shall be appointed by both councils who will decide on and negotiate an effective solution.

If the subcommittee negotiation process is unsuccessful a mediated process is initiated using the services of a jointly agreed upon mediator with costs shared equally between municipalities. The mediator will be solely responsible for the governance of the mediation process.

If the process cannot be resolved through mediation the municipalities will select an arbitrator sharing all costs in doing so, and will have the matter resolved through the process defined by Section 708.35 of the Municipal Government Act. The arbitrator is governed by the principles of natural justice and fairness.

Inventory of Municipality Services

The following chart illustrates an inventory of municipal services available to ratepayers in each municipality. The inventory is a consideration of who provides a service, who has funded a service and where such services exist within the boundaries of a municipality. The services listed below are a representation of key services but it is not necessarily all services provided by each municipality. The services are utilized by the ratepayers of each municipality in one way or the other.

Type Of Service	Mun	Inter Mun.	3rd Party
Transportation			
Road Grading & Graveling	B		
Road Calcium	PC		B
Gravel Crushing			B
Road Construction	PC		R
Culvert Installation			B
Bridge Maintenance	PC		B
Drainage Maintenance	B		B
Snow Plowing	B		
Shop - Vehicle. Maint	B		R
Bridge Inspection		PC	R
Sign Installation & Maint	B		
Paved Road Repairs	PC		PC
Rural Addressing Signs	B		
Airport Operation	PC		
Recreation			
Skating Rinks		PC	
Curling Rinks		PC	
Shooting Ranges/Gun Club	PC		
Riding Arenas	PC		
Outdoor Rodeo Grounds			PC
Baseball Diamonds		PC	
Golf Courses		PC	
Indoor Athletic Fields			
Swimming Pools		PC	
Outdoor Soccer Fields		PC	
Tennis Courts		PC	
Senior Centres		PC	
Motocross Track		PC	
Bowling Alleys		PC	
Water Park		PC	
Skateboard Park		PC	
Gyms & Workout Centres		PC	
Other Services			
ORRSC - Planning	B	PC	
Planning & Development	B	PC	
Economic Development		PC	
Regional Waste Services		PC	
General Administration	B		
Adult Learning Assoc		PC	
Southgrow Eco. Dev.		B	
Alberta Southwest Alliance		B	
Libraries			B
FCSS			B
Mosquito Creek Foundation			R
MD of Ranchland		R	
MD of Pincher Creek		PC	
Both		B	

MD of Ranchland = R

MD of Pincher Creek = PC

Both = B

Inventory of Municipality Services cont...

**MD of
Ranchland = R**

**MD of Pincher
Creek = PC**

Both = B

Service marked Intermunicipal Agreement only indicates that the service is provided through such an agreement. The agreement is not necessarily between the MD of Pincher Creek and the MD of Ranchland.

Service marked 3rd Party indicates the service is provided by an outside agency or organization and is normally a paid professional service.

Type Of Service	Mun	Inter Mun.	3rd Party
Water			
Water Treatment	PC		
Water Distribution	PC		
Service Installs	PC		
Meter Reading	PC		
Utility Billing	PC		
Truck Fill Station	PC		
Waste Water			
Certified Operators	PC		
WW Collection System	PC		
Lagoons	PC		
Irrigation of Effluent	PC		
Installation of Utilities			B
Recycling & Waste Management			
Landfill		PC	R
Collection		PC	R
Recycling		PC	
Ag Services & Parks			
Tree Planting			B
Tree Spraying			B
Tree Pruning			B
Mowing	B		
Weed Identification	B	B	
Weed Act Enforcement	B		
Weed Spraying	B	B	
Raw Water Irrigation			
Cemetery Maintenance		PC	
Pest Control	B		
Park Maintenance	PC		
Sprinkler Installation			PC
Equip. Maintenance	B		
Equipment Rentals	B		
Building Maintenance	B		
Park Operations	PC		
Campground Operation	PC		
Municipality Halls	B		
Museums		PC	
Visitor Centre			
Playgrounds	PC		
Emergency Services			
EMS Coordination		PC	
Fire Department		B	
Peace Officer		PC	
OH&S Code Officer	B		
OH&S Code Inspections			B
Disaster Management		B	
Mutual Aid Agreements		B	
Building Code Inspections		R	PC

- FCSS - Town of Nanton/Willow Creek for Ranchland, Town of PC for MD of PC
- Both Municipalities pay into Chinook Regional Library System
- Mosquito Creek Foundation/ PC Foundation - Seniors Requisition
- Use Readon Roads for our Road Calcium
- Gravel Crushing - tendered
- ** Bridge Inspections will become a sale of service from MD of PC to Ranchland

ICF Agreement – Statutory Provisions

Amendments to the Municipal Government Act have amended the purpose of municipalities. The new act requires municipalities to work collaboratively with neighboring municipalities to plan, deliver and fund intermunicipal services. The act requires municipalities with common borders to develop an Intermunicipal Collaborative Framework Agreement. This agreement must address services related to transportation, water, wastewater, solid waste, emergency services and recreation. The discussion on the aforementioned topics is prescribed by the act, however the outcomes are not.

Emergency Services

The Municipal District of Ranchland and the Municipal District of Pincher Creek will enter into a Mutual Aid Agreement specific to providing mutual fire protection services. Opportunities exist for further development of Disaster Management interoperability for the purpose of providing assistance during disaster events within both communities.

List of other joint services including fire agreements, disaster management agreements etc.

- *Southern Alberta Emergency Management Resource Sharing Agreement*

Solid Waste

No agreements exist or are currently required between Municipal District of Ranchland and the Municipal District of Pincher Creek in the area of solid waste.

Transportation

No agreements exist or are currently required between Municipal District of Ranchland and the Municipal District of Pincher Creek in the area of transportation.

Recreation

No agreements exist or are currently required between Municipal District of Ranchland and the Municipal District of Pincher Creek in the area of recreation.

Water

No agreements exist or are currently required between Municipal District of Ranchland and the Municipal District of Pincher Creek in the area of water services.

Waste Water

No agreements exist or are currently required between Municipal District of Ranchland and the Municipal District of Pincher Creek in the area of waste water.

Other

The Municipalities jointly are provided planning services from the Oldman River Regional Services Commission.

The Municipalities agree to collaboratively share responsibilities regarding invasive weeds as per the *Weed Control Act* and Regulations. Once weeds are identified and inventoried within the recognized IDP Boundary of our Municipalities, and a plan of action determined, this information will be shared from one Agricultural Services Board to the other.

The Municipalities agree to collaboratively share responsibilities regarding agricultural pests as per the *Agricultural Pests Act*. Through their respective Agricultural Service Boards, both municipalities will identify and agree upon a management strategy in the event an agricultural pest infestation is identified within the recognized IDP boundaries of our Municipalities.

The Municipalities agree to collaboratively share responsibilities regarding assisting the control of animal disease as per the *Animal Health Act*. In the event that a disease outbreak occurs, both municipalities will respond and support the event through the provision of manpower, equipment and other resources. Via their respective Agricultural Service Boards, both municipalities will work collaboratively with the Canadian Food Inspection Agency to support the management of any reportable disease should an outbreak occur.

Intermunicipal Development Plan

As a requirement under Sections 631 and 692 of the *Municipal Government Act*, RSA 2000, an Intermunicipal Development Plan was adopted by separate bylaws between The Municipal District of Ranchland No. 66 and the Municipal District of Pincher Creek No. 9. The Municipal District of Pincher Creek and the Municipal District of Ranchland Intermunicipal Development Plan is a statutory planning document that fosters ongoing collaboration and cooperation between both municipalities regarding planning matters and clarifies land use expectations within the Plan area.

Municipal District of Pincher Creek adopted Bylaw No. 1311-19 on November 12, 2019.

The Municipal District of Ranchland adopted Bylaw No. 2019-04 on October 22, 2019.

Attachments to this Agreement

Attached to this agreement is the current Municipal District of Ranchland and the Municipal District of Pincher Creek Intermunicipal Development Plan as well as the agreements aforementioned within this document.

Commitment to Collaboration

The Municipal District of Ranchland and Municipal District of Pincher Creek acknowledge and affirm that they will seek to fulfill both the intent and the spirit of this agreement by seeking opportunities to collaborate where practical as well as to honour all applicable legislation with respect Intermunicipal collaboration within the Province of Alberta.

IN WITNESS WHEREOF the parties have hereunto set their hands and affixed their corporate seals as witnessed by the hand or hands of its proper signing officers duly authorized in that behalf as of

the 25 day of February, 20 . (MD of Pincher Creek No. 9)


the 18th day of February, 2020. (MD of Ranchland No. 66)

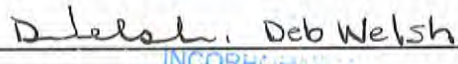
FOR MUNICIPAL DISTRICT OF PINCHER CREEK No 9

FOR THE MUNICIPAL DISTRICT OF RANGLAND No. 66

PER: 
REEVE

PER: 
REEVE

PER: 
CAO

PER: 
CAO



Schedule of Attachments

- 1** *Index*
- 2** *1311-19 Intermunicipal Development Plan*
- 3** *08-013 Emergency Management Agency*

** any updates or revision statements of the agreements will appear at the end of each section.*

